

# CA - INTER COURSE MATERIAL

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**SUBJECT CODE: 8A, MATERIAL NO: 11  
FINANCIAL MANAGEMENT (PART – I) 1 CHAPTERS**

(NEW EDITION THOROUGHLY REVISED & UPDATED UPTO NOV 2019. APPLICABLE FOR MAY/  
NOV 2020 EXAMINATIONS UNDER NEW SYLLABUS OF CA INTER. THIS MATERIAL IS  
SYNCHRONISED WITH JULY 2019 EDITION OF ICAI SM. THIS MATERIAL IS ISSUED ON 26.11.19)



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**1. LEVERAGES**

NO. OF PROBLEMS IN 41.5E OF CA INTER: CLASSROOM - 11, ASSIGNMENT – 11

NO. OF PROBLEMS IN 42E OF CA INTER: CLASSROOM - 14, ASSIGNMENT – 14

NO. OF PROBLEMS IN 42.5(2<sup>nd</sup> Version) OF CA INTER: CLASSROOM - 12, ASSIGNMENT – 12**MODEL - WISE ANALYSIS OF PREVIOUS EXAMINATIONS OF IPCC AND CA INTER**

NO.	MODEL NAME	M-09	N-09	M-10	N-10	M-11	N-11	M-12	N-12	M-13	N-13	M-14	N-14	M-15	N-15	M-16	N-16	M-17	N-17	M-18(O)	M-18(N)	N-18(O)	N-18(N)
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**SIGNIFICANCE OF EACH PROBLEM COVERED IN THIS MATERIAL**

Problem No. in this material	Problem No. in NEW SM	Problem No. in OLD SM	Problem No. in OLD PM	RTP	MTP	Previous Exams	Remarks
CR 1	ILL-3	ILL-35	-	-	-	-	
CR 2	-	-	6	-	-	-	
CR 3	PQ-2	ILL-36	-	-	-	-	
CR 4	-	-	2	-	-	-	
CR 5	-	-	-	-	M17	-	
CR 6	-	-	-	-	-	-	
CR 7	-	-	14	-	-	N09	
CR 8	-	-	-	-	M18	-	
CR 9	PQ-4	ILL-37	-	M18	-	-	
CR 10	-	-	20	-	-	-	
CR 11	-	-	-	-	-	-	
CR 12	-	-	10	-	-	M15, M17	
ASG 1	-	-	3	-	-	-	
ASG 2	-	-	-	-	-	-	TN
ASG 3	-	-	-	-	N 19(O)	-	
ASG 4	-	-	-	-	-	-	PDK
ASG 5	-	-	-	-	-	-	
ASG 6	-	-	-	-	-	-	
ASG 7	-	-	-	-	-	-	
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ASG 9	-	-	-	-	-	-	
ASG 10	-	-	-	-	-	M12	
ASG 11	-	-	-	-	-	-	
ASG 12	-	-	-	-	-	-	

**MEANING OF LEVERAGE:**

- Leverage refers to the ability of a firm in employing long term funds having a fixed cost, to maximize return to the owners.
- Leverage is the amount of debt that a firm uses to finance its assets.
- A firm with a lot of debt in its capital structure is said to be highly levered. A firm with no debt is said to be unlevered.
- The term Leverage in general refers to a relationship between two interrelated variables. In financial analysis it represents the influence of one financial variable over some other related financial variable.
- These financial variables may be costs, output, sales revenue, Earnings Before Interest and Tax (EBIT), Earning per share (EPS) etc.

**TYPES OF LEVERAGE:**

There are three commonly used measures of leverage in financial analysis. These are:

- i) Operating Leverage
- ii) Financial Leverage
- iii) Combined Leverage

**Chart showing operating leverage, financial leverage and combined leverage:**

Profitability Statement	Amount (Rs.)		
Sales	xxx		
<b>Less:</b> Variable Cost	(xxx)		
Contribution	xxx		
<b>Less:</b> Fixed Cost	(xxx)		
Operating Profit/ EBIT	xxx	} Operating Leverage	} Combined Leverage
<b>Less:</b> Interest	(xxx)		
Earnings Before Tax (EBT)	xxx		
<b>Less:</b> Tax	(xxx)	} Financial Leverage	
Profit After Tax (PAT)	xxx		
<b>Less:</b> Pref. Dividend (if any)	(xxx)		
Net Earnings available to equity shareholders/ PAT	xxx		
No. Equity shares (N)			
Earnings per Share (EPS) = (PAT ÷ N)			

1. Operating Leverage =  $\frac{\% \text{ Change in E.B.I.T.}}{\% \text{ Change in sales}}$  or  $\frac{\left\{ \frac{\text{Increase in E.B.I.T.}}{\text{E.B.I.T.}} \right\}}{\left\{ \frac{\text{Increase in sales}}{\text{Sales}} \right\}}$
2. Degree of Operating Leverage =  $\frac{\text{Contribution}}{\text{E.B.I.T}}$
3. Financial Leverage =  $\frac{\% \text{ Change in E.P.S}}{\% \text{ Change in E.B.I.T.}} = \frac{\text{Increase in E.P.S./E.P.S}}{\text{Increase in E.B.I.T./E.B.I.T.}}$
4. Degree of Financial Leverage =  $\frac{\text{EBIT}}{\text{EBIT} - \text{Fixed Financial Charge}} = \frac{\text{EBIT}}{\text{EBT}}$
5. Combined leverage = Operating leverage x Financial leverage  
 =  $\frac{\% \text{ Change in E.B.I.T.}}{\% \text{ Change in Sales}} \times \frac{\% \text{ Change in E.P.S.}}{\% \text{ Change in E.B.I.T.}}$   
 =  $\frac{\% \text{ Change in E.P.S.}}{\% \text{ Change in Sales}}$

6. Degree of Combined leverage = Degree of Operating leverage X Degree of Financial leverage  

$$= \frac{\text{Contribution}}{\text{E.B.I.T}} \times \frac{\text{E.B.I.T}}{\text{EBT}} = \frac{\text{Contribution}}{\text{EBT}}$$
7. Assets Turnover Ratio =  $\frac{\text{Sales}}{\text{Total Assets}}$
8. Break Even Point =  $\frac{\text{Fixed cost}}{\text{Contribution per unit / PV Ratio}}$

### IMPACT OF FEW COMBINATIONS OF OPERATING & FINANCIAL LEVERAGES IS GIVEN BELOW:

Operating Leverage	Financial Leverage	Combined Leverage
High (High fixed cost structure)	High (High level of debt financing)	This combination is very risky i.e. having both high leverages. It shows that the firm is employing excessive assets, for which it has to pay fixed cost and simultaneously it is also using large amount of debt capital. This combination should normally be avoided
Low (Low fixed cost structure)	Low (Low level of debt capital)	This represents a situation, which management is making a cautious approach. It is not possible for a company to maximize the return to the shareholders in this type of situation. This situation should be avoided.
High (High fixed cost structure)	Low (Low level of debt capital)	This situation is not advantageous to shareholders.
Low (Low fixed cost structure)	High (High level of debt financing)	This situation does not take true advantage of debt financing to maximize return on the equity. This is considered to be ideal situation for the maximization of profit with minimum risk. Since operating leverage is low, full advantage of debt financing can be taken to increase return on equity.

## PROBLEMS FOR CLASSROOM DISCUSSION

### MODEL 1: BASIC PROBLEMS

**PROBLEM NO 1:** A firm's details are as under:

Sales (@ 100 per unit)	Rs.24,00,000
Variable Cost	50%
Fixed Cost	Rs.10,00,000

It has borrowed Rs.10,00,000 @ 10% p.a. and its equity share capital is Rs.10,00,000 (Rs. 100 each)

**Calculate:**

- Operating Leverage
- Financial Leverage
- Combined Leverage
- Return on Investment
- If the sales increases by Rs.6,00,000; what will the new EBIT?

(A) (NEW SM, OLD SM, SIMILAR: N18(O) - 5M) (ANS.: a. 6 TIMES, b. 2 TIMES, c. 12 TIMES, d. 5%, e. RS. 3,00,000)

(SOLVE PROBLEM NO. 1 OF ASSIGNMENT PROBLEMS AS REWORK)

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Note: \_\_\_\_\_

**PROBLEM NO 2:** X Corporation has estimated that for a new product its break-even point is 20,000 units if the item is sold for Rs.14 per unit; the cost accounting department has currently identified variable cost of Rs.9 per unit. Calculate the degree of operating leverage for sales volume of 25,000 units and 30,000 units.

(A) (OLD PM) (ANS.: OPERATING LEVERAGE: FOR 25,000 UNITS IS 5 TIMES & FOR 30,000 UNITS IS 3 TIMES)

(SOLVE PROBLEM NO. 2 OF ASSIGNMENT PROBLEMS AS REWORK)

Note: \_\_\_\_\_

**PROBLEM NO 3: (PRINTED SOLUTION AVAILABLE)** Betatronics Ltd. has the following balance sheet and income statement information:

**Balance Sheet as on March 31<sup>st</sup>**

Liabilities	(Rs.)	Assets	(Rs.)
Equity capital (Rs. 10 per share)	8,00,000	Net fixed assets	10,00,000
10% Debt	6,00,000	Current assets	9,00,000
Retained earnings	3,50,000		
Current liabilities	<u>1,50,000</u>		
	<u>19,00,000</u>		<u>19,00,000</u>

Income Statement for the year ending March 31

Particulars	(Rs.)
Sales	3,40,000
Operating expenses (including Rs. 60,000 depreciation)	<u>1,20,000</u>
EBIT	2,20,000
<b>Less:</b> Interest	<u>60,000</u>
Earnings before tax	1,60,000
<b>Less:</b> Taxes	<u>56,000</u>
Net Earnings (EAT)	<u>1,04,000</u>

- a) Determine the degree of operating, financial and combined leverages at the current sales level, if all operating expenses, other than depreciation, are variable costs.
- b) If total assets remain at the same level, but sales (i) increase by 20 percent and (ii) decrease by 20 percent, what will be the earnings per share at the new sales level?

(B) (NEW SM, OLD SM) (ANS. a. 1.27 TIMES, 1.375 TIMES, 1.75 TIMES & b. (I) RS. 1.755 (II) RS. 0.845)

(SOLVE PROBLEM NO. 3 OF ASSIGNMENT PROBLEMS AS REWORK)

Note: \_\_\_\_\_

**MODEL 2: MISSING VALUES**

**PROBLEM NO 4:** A company operates at a production level of 5,000 units. The contribution is Rs.60 per unit, operating leverage is 6 and combined leverage is 24. If tax rate is 30%, what would be its earnings after tax?

(B) (OLD PM) (ANS.: RS. 8,750)

(SOLVE PROBLEM NO. 4 OF ASSIGNMENT PROBLEMS AS REWORK)

Note: \_\_\_\_\_

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**PROBLEM NO 5:** The following details of A Ltd. for the year ended 31.3.1995 are furnished:

Operating leverage	3:1
Financial leverage	2:1
Interest charges per annum	Rs. 20 lakhs
Corporate tax rate	50%
Variable cost as percentage of sales	60%

Prepare the Income Statement of the company.

(A) (MTP M17) (ANS.: EAT: RS.10,00,000)

(SOLVE PROBLEM NO. 5 OF ASSIGNMENT PROBLEMS AS REWORK)

Note: \_\_\_\_\_

**PROBLEM NO 6:** The Gudia Enterprises manufactures and sells a typical electronic toy. The selling price and variable cost per toy are Rs.20 and Rs.10 respectively. Operating fixed costs amount to Rs.5 lakhs. The interest expense is Rs.2.5 lakhs and DFL is 2. Find out DOL and Sales volume respectively.

(A) (ANS.: 2 TIMES & 1,00,000 UNITS) (SOLVE PROBLEM NO.6 OF ASSIGNMENT PROBLEMS AS REWORK)

Note: \_\_\_\_\_

### MODEL 3: COMPREHENSIVE PROBLEMS

**PROBLEM NO 7: (PRINTED SOLUTION AVAILABLE)** Z Limited is considering the installation of a new project costing Rs.80,00,000. Expected annual sales revenue from the project is Rs.90,00,000 and its variable costs are 60 percent of sales. Expected annual fixed cost other than interest is Rs.10,00,000. Corporate tax rate is 30 percent. The company wants to arrange the funds through issuing 4,00,000 equity shares of Rs.10 each and 12 percent debentures of Rs.40,00,000.

You are required to:

a) Calculate the operating, financial and combined leverages and Earnings per Share (EPS).

b) Determine the likely level of EBIT, if EPS is (1) Rs. 4, (2) Rs. 2, (3) Rs. 0

(OLD PM, N09)

(A) (ANS.: A) 1.384, 1.226, 1.696, 3.71; B) 1) RS. 27,65,714; 2) RS. 16,22,857; 3) RS. 4,80,000)

(SOLVE PROBLEM NO. 7 OF ASSIGNMENT PROBLEMS AS REWORK)

Note: \_\_\_\_\_

**PROBLEM NO 8: (PRINTED SOLUTION AVAILABLE)** A firm has sales of Rs.75,00,000 variable cost of Rs.42,00,000 and fixed cost of Rs. 6,00,000. It has a debt of Rs.45,00,000 at 9% and equity of Rs.55,00,000.

a) What is the firm's ROI?

b) Does it have favorable financial leverage?

c) If the firm belongs to an industry whose asset turnover is 3, does it have high or low asset leverage?

d) What are the operating, financial and combined leverages of the firm?

e) If the sales drop to Rs.50,00,000, what will be the new EBIT?

f) At what level the EBT of the firm will be equal to zero?

(A) (SIMILAR: RTP N18, MTP2 M18 (N)) (ANS.: A. 27% B. IS FAVORABLE FINANCIAL LEVERAGE C. THE FIRM'S ASSET TURNOVER RATIO IS LESS THAN THE INDUSTRY RATIO, D. 1.222, 1.1764, 1.438, E. RS. 16,00,290, F. SALES RS. 22,84,091)

(SOLVE PROBLEM NO. 8 OF ASSIGNMENT PROBLEMS AS REWORK)

Note: \_\_\_\_\_

**PROBLEM NO 9: (PRINTED SOLUTION AVAILABLE)** Calculate the operating leverage, financial leverage and combined leverage from the following data under Situation I and II and Financial Plans A and B:

Installed Capacity	4,000 Units
Actual Production and Sales	75% of the Capacity
Selling Price	Rs. 30 per Unit
Variable cost	Rs. 15 per Unit

**Fixed Cost:**

Under Situation I	Rs. 15,000
Under Situation II	Rs. 20,000

**Capital structure:**

Financial plan	A	B
Equity	10,000	15,000
Debt (Rate of Interest at 20%)	10,000	5,000
Total	20,000	20,000

(A) (NEW SM, OLD SM, RTP M18) (ANS.: IN SITUATION I: PLAN A IS 1.5 TIMES, 1.07 TIMES, 1.61 TIMES & PLAN B IS 1.5 TIMES, 1.03 TIMES, 1.55 TIMES & IN SITUATION II: PLAN A IS 1.8 TIMES, 1.09 TIMES, 1.96 TIMES & PLAN B IS 1.8 TIMES, 1.04 TIMES, 1.87 TIMES)  
(SOLVE PROBLEM NO.9 OF ASSIGNMENT PROBLEMS AS REWORK)

Note: \_\_\_\_\_

**PROBLEM NO 10: (PRINTED SOLUTION AVAILABLE)** The capital structure of JCPL Ltd is as follows.

Particulars	Rs.
Equity Share Capital of Rs.10/- each	8,00,000
10% Preference Share capital of Rs.10/- each	5,00,000
12% Debentures of Rs.100/- each	7,00,000
	<u>20,00,000</u>

**Additional Information:**

Profit after tax (tax rate 30%) Rs.2,80,000

Operating expenses (including depreciation Rs. 96,800) being 1.50 times of EBIT

Equity Share dividend paid 15%

Market Price per equity share Rs.23 /-

**Required to calculate:**

- |  |  |
|--|--|
| i) Operating and Financial Leverage                        | iii) The earning yield and price earnings ratio. |
| ii) Cover for the preference and Equity share of dividend. | iv) The net funds flow. (A) (OLD PM)             |

(ANS: (I) 1.20 TIMES, 1.21 TIMES (II) 5.6 TIMES, 1.92 TIMES (III) 12.5%, 8 TIMES (IV) RS. 2,06,800)

(SOLVE PROBLEM NO. 10 OF ASSIGNMENT PROBLEMS AS REWORK)

Note: \_\_\_\_\_

### **MODEL 4: FINANCIAL LEVERAGE IF THERE IS PREFERENCE DIVIDEND**

**PROBLEM NO 11:** The operating and total leverage of Enigma Company are 2 and 5 respectively. Total variable costs at the existing level of operations amount to Rs.6.5 lakhs. Interest expense and dividend on preference shares are Rs.75,000 and Rs.36,000 respectively. Corporate tax is 60%. Find out the sales revenue.  
(A) (ANS: SALES: RS. 12,00,000) (SOLVE PROBLEM NO. 11 OF ASSIGNMENT PROBLEMS AS REWORK)

Note: \_\_\_\_\_

**MODEL 5: BUSINESS RISK- SYSTEMETIC RISK**

**PROBLEM NO 12:** The following summarizes the percentage changes in operating income, percentage changes in revenues, and betas for four pharmaceutical firms.

Firm Ltd	Change in Revenue	Change in operating Income	Beta
PQR Ltd.	27%	25%	1.00
RST Ltd.	25%	32%	1.15
TUV Ltd.	23%	36%	1.30
TUV Ltd.	21%	40%	1.40

**Required:**

- i) Calculate the degree of operating leverage for each of these firms. Comment also  
 ii) Use the operating leverage to explain why these firms have different beta. (A) (OLD PM, M15, M17)  
 (ANS.: (I) 0.9259, 1.28, 1.5652, 1.9048 (ii) 1.4) (SOLVE PROBLEM NO. 12 OF ASSIGNMENT PROBLEMS AS REWORK)

**Note:**

## PRINTED SOLUTIONS TO CLASS ROOM PROBLEMS

### PROBLEM NUMBERS TO WHICH SOLUTIONS ARE PROVIDED 6, 7, 8, 9

#### PROBLEM NO. 6

- i) Calculation of Leverages and Earnings per Share (EPS)

##### INCOME STATEMENT

Particulars	(Rs.)
Sales Revenue	90,00,000
<b>Less:</b> Variable Cost @ 60%	54,00,000
Contribution	36,00,000
<b>Less:</b> Fixed Cost other than Interest	10,00,000
Earnings before Interest and Tax (EBIT)	26,00,000
<b>Less:</b> Interest (12% on Rs. 40,00,000)	4,80,000
Earnings before tax (EBT)	21,20,000
<b>Less:</b> Tax @ 30%	6,36,000
Earnings after tax (EAT)/ Profit after tax (PAT)	14,84,000

**1. Calculation of Operating Leverage (OL):**

$$\text{Operating Leverage} = \frac{\text{Contribution}}{\text{EBIT}} = \frac{\text{Rs.}36,00,000}{26,00,000} = 1.3846$$

**2. Calculation of Financial Leverage (FL):**

$$\text{Financial Leverage} = \frac{\text{EBIT}}{\text{EBT}} = \frac{\text{Rs.}26,00,000}{\text{Rs.}21,20,000} = 1.2264$$

**3. Calculation of Combined Leverage (CL):**

$$\begin{aligned} \text{Combined Leverage} &= \text{OL} \times \text{FL} = 1.3846 \times 1.2264 = 1.6981 \text{ (Or),} \\ \text{Contribution / EBT} &= \text{Rs.}36,00,000 / \text{Rs.}21,20,000 = 1.6981 \end{aligned}$$

**4. Calculation of Earnings per Share (EPS):**

$$\text{EPS} = \frac{\text{EAT/PAT}}{\text{No. of Equity Shares}} = \frac{\text{Rs.}14,84,000}{\text{Rs.}400,000} = 3.71$$

## ii) Calculation of likely levels of EBIT at Different EPS:

$$\text{EPS} = \frac{(\text{EBIT} - I)(1 - T)}{\text{No. of Equity Shares}}$$

1. **If EPS is Rs. 4:**

$$4 = (\text{EBIT} - 4,80,000)(1 - 0.3) / 4,00,000 \text{ Or, EBIT} - \text{Rs. } 4,80,000 = \text{Rs. } 16,00,000 / 0.70$$

$$\text{EBIT} - \text{Rs. } 4,80,000 = \text{Rs. } 22,85,714 \text{ Or, EBIT} = \text{Rs. } 27, 65,714$$

2. **If EPS is Rs. 2:**

$$2 = (\text{EBIT} - 4,80,000)(1 - 0.3) / 4,00,000 \text{ Or, EBIT} - \text{Rs. } 4,80,000 = \text{Rs. } 8,00,000 / 0.70$$

$$\text{EBIT} - \text{Rs. } 4,80,000 = \text{Rs. } 11,42,857 \text{ Or, EBIT} = \text{Rs. } 16, 22,857$$

3. **If EPS is Rs. Zero:**

$$0 = (\text{EBIT} - 4,80,000)(1 - 0.3) / 4,00,000 \text{ Or, EBIT} = \text{Rs. } 4,80,000$$

**PROBLEM NO:7****INCOME STATEMENT**

Particulars	Amount (Rs.)
Sales	75,00,000
<b>Less:</b> Variable cost (56% of 75,00,000)	42,00,000
Contribution	33,00,000
<b>Less:</b> Fixed cost	6,00,000
EBIT	27,00,000
<b>Less:</b> Interest @ 9% on Rs.45,00,000	4,05,000
EBT	22,95,000

a. ROI =  $\frac{\text{EBIT}}{\text{Capital Employed}} \times 100 = \frac{\text{EBIT}}{\text{Equity} + \text{Debt}} \times 100$

$$= \frac{27,00,000}{55,00,000 + 45,00,000} \times 100 = 27\%$$

b. ROI = 27% and interest on debt is 9%  
Hence it has a favorable financial leverage

c. Capital Turn over =  $\frac{\text{Net Sales}}{\text{Capital employed}} = \frac{75,00,000}{100,00,000} = 0.75$

Which is very low as compared to industry average 3.

**d. Calculation of leverages**

i) Operating leverage =  $\frac{\text{Contribution}}{\text{EBIT}} = \frac{33,00,000}{27,00,000} = 1.22 \text{ times}$

ii) Financial leverage =  $\frac{\text{EBIT}}{\text{EBT}} = \frac{27,00,000}{22,95,000} = 1.18 \text{ times}$

iii) Combined leverage =  $\frac{\text{Contribution}}{\text{EBT}} = \frac{33,00,000}{22,95,000} = 1.44 \text{ times}$

e. Operating leverage is 1.22. So if sales increased by 10% EBIT will increase by  $1.22 \times 10\% = 12.20\%$ .  
Operating leverage = 1.22

If sales drop to Rs.50,00,000 i.e. reduced by 33.33%  $\left( \frac{75L - 50L}{75L} \times 100 \right)$

1% change in sales = 1.22% change in EBIT

33.33% change in sales =  $1.22 \times 33.33 = 40.667\%$  change in EBIT

EBIT will also decrease by 40.667%

$\therefore$  Proposed EBIT =  $27,00,000 \times (100\% - 40.667\%) = 16,01,991$

f. EBT of firm will be equal to zero

$$EBT = 0$$

$$EBIT - \text{Int} = 0$$

$$EBIT = \text{Interest}$$

$$\text{Contribution} - \text{Fixed Cost} = \text{Interest}$$

$$\text{Since VC} = 56\% \text{ of Sales}$$

$$44\% \text{ of sales} = \text{Interest} + \text{Fixed cost}$$

$$\text{Sales} = \frac{\text{Interest} + \text{Fixed Cost}}{44\%} = \frac{4,05,000 + 6,00,000}{44\%} = \text{Rs.}22,84,091$$

∴ At Sales level of Rs.22,84,091, EBT becomes Zero.

### PROBLEM NO. 8

**Step-1:** Calculation of total contribution

Particulars	
a) Installed capacity (In units)	4000
b) Actual Production (4,000 x75%) (In units)	3000
c) Contribution for each unit (30-15)	Rs.15
d) Total contribution (3,000x15)	Rs.45,000

**Step-2:** Calculation of leverages under situation I & II and plans A&B

Particulars	Situation I		Situation II	
	Plan A	Plan B	Plan A	Plan B
Contribution	45,000	45,000	45,000	45,000
Less: Fixed cost	15,000	15,000	20,000	20,000
EBIT	30,000	30,000	25,000	25,000
Less: Interest	(10,000x20%) 2,000	(5,000x20%) 1,000	2,000	1,000
EBT	28,000	29,000	23,000	24,000
DOL = $\frac{\text{Contribution}}{\text{EBIT}}$	1.5 times	1.5 times	1.8 times	1.8 times
DFL = $\frac{\text{EBIT}}{\text{EBT}}$	1.07 times	1.03 times	1.09 times	1.04 times
DCL = DOLxDFL	1.61 times	1.55 times	1.96 times	1.87 times

**Note:**

- Operating Leverage is independent of Capital Structure.
- DOL = Degree of Operating Leverage, DFL = Degree of Financial Leverage & DCL = Degree of Combined Leverage.

### PROBLEM NO. 9

**WORKING NOTES:**

Particulars	Amount (Rs.)
Net Profit after Tax	2,80,000
Tax @ 30%	1,20,000
EBT	4,00,000
Interest on Debentures	84,000
EBIT	4,84,000
Operating Expenses (1.5 times of EBIT)	7,26,000
Sales	12,10,000



Retained earnings	35,00,000	Trade receivables	40,50,000
Current liabilities	<u>15,00,000</u>	Cash & bank	<u>4,50,000</u>
	<u>1,90,00,000</u>		<u>1,90,00,000</u>

Income Statement for the year ending March 31

Particulars	(Rs.)
Sales	34,00,000
Operating expenses (including Rs. 60,000 depreciation)	<u>12,00,000</u>
EBIT	22,00,000
<b>Less:</b> Interest	<u>6,00,000</u>
Earnings before tax	16,00,000
<b>Less:</b> Taxes	<u>5,60,000</u>
Net Earnings (EAT)	<u>10,40,000</u>

- a) Determine the degree of operating, financial and combined leverages at the current sales level, if all operating expenses, other than depreciation, are variable costs.
- b) If total assets remain at the same level, but sales (i) increase by 20 percent and (ii) decrease by 20 percent, what will be the earnings per share at the new sales level?

(B)(MTP (O) N19) (NEW SM, OLD SM) (ANS. a. 1.27 TIMES, 1.375 TIMES, 1.75 TIMES & b. (I) RS. 1.755 (II) RS. 0.845)

Note: \_\_\_\_\_

## MODEL 2: MISSING VALUES

**PROBLEM NO 4:** A company operates at a production level of 1,000 units. The contribution is Rs. 60 p.u. operating Leverage is 6, combined Leverage is 24. If the tax rate is 30%, what would be its earnings after tax?  
(A) (PDK) (ANS.: EAT: RS.1,750)

**PROBLEM NO 5:** From the following prepare Income Statement of Company A, B and C. Briefly comment on each company's performance.

Company	A	B	C
DOFL	3:1	4:1	2:1
Interest	Rs. 200	Rs. 300	Rs. 1000
DOL	4:1	5:1	3:1
Variable Cost as % to sales	66.67%	75%	50%
Income-tax Rate	45%	45%	45%

(A) (ANS.: SALES FOR COMPANY A RS. 3,600 & COMPANY B RS. 8,000 & COMPANY C RS. 12,000)

**PROBLEM NO 6:** X Ltd. manufactures and sells an electronic toy. The selling price and variable cost per toy are Rs.300 and Rs.100 respectively. Operating Fixed costs amount to Rs.50,00,000. The Interest Expenses are Rs.10,00,000 and Degree of Financial Leverage is 3 times. Find out Degree of Operating Leverage and Sales volume respectively.  
(A) (ANS.: A) DOL: 4.33 TIMES; B) 32,500 UNITS)

## MODEL 3: COMPREHENSIVE PROBLEMS

**PROBLEM NO 7:** The well Established Company's most recent balance sheet is as follows:

Liabilities	Amount	Assets	Amount
Equity capital (Rs.10 per share)	Rs.60,000	Net fixed assets	Rs.1,50,000
10% Long-term debt	80,000	Current assets	50,000
Retained earnings	20,000		
Current liabilities	40,000		
	<b>2,00,000</b>		<b>2,00,000</b>

The company's total asset turnover ratio is 3, its fixed operating costs are Rs.1,00,000 and the variable costs ratio is 40%. The income tax rate is 35 percent.

- a) Calculate all the three types of leverages.  
b) Determine the likely level of EBIT if EPS is (i) Re 1, (ii) Rs 3, and (iii) Zero.

(A) (ANS.: A. DOL IS 1.38, DOFL IS 1.031, DOCL IS 1.42, B. (I) RS. 17,230.76 (II) RS. 35,692 (III) RS. 8,000)

**PROBLEM NO 8:** A firm has sales of Rs. 100,00,000 variable cost is 60% and fixed cost is Rs. 10,00,000. It has a debt of Rs. 45,00,000 at 10% and equity of Rs. 55,00,000. You are required to interpret:

- i) The firm's ROI?  
ii) Does it have favourable financial leverage?  
iii) If the firm belongs to an industry whose capital turnover is 3, does it have a high or low capital turnover?  
iv) The operating, financial and combined leverages of the firm?  
v) If the sale is increased by 10% by what percentage EBIT will increase?  
vi) At what level of sales the EBT of the firm will be equal to zero?  
vii) If EBIT increases by 20%, by what percentage EBT will increase?

(A) (RTP N18 (N)) (ANS.: I) ROI: 27%; II) FAVOURABLE FINANCIAL LEVERAGE; III) CAPITAL TURNOVER: 0.75; IV) OL: 1.22; FL: 1.18; CL: 1.44; V) 12.20%; VI) RS. 22,92,000; VII) 23.6%)

**PROBLEM NO 9:** You are given two financial plans of a company which has two financial situations. The detailed information are as under:

Installed capacity	10,000 units
Actual production and sales	60% of installed capacity
Selling price per unit	Rs.30
Variable cost per unit	Rs.20
Fixed cost:	
Situation 'A' = Rs. 20,000	
Situation 'B' = Rs. 25,000	

Capital structure of the company is as follows:

Particulars	Financial Plans	
	XY (Rs.)	XM(Rs.)
Equity	12,000	35,000
Debt (cost of debt 12%)	<u>40,000</u>	<u>10,000</u>
	<u>52,000</u>	<u>45,000</u>

You are required to calculate operating leverage and financial leverage of both the plans.

(A) (ANS.: FINANCIAL PLAN XY, SITUATION A IS 1.5 & 1.14, SITUATION B IS 1.71 & 1.16 & FINANCIAL PLAN XM, SITUATION A IS 1.5 & 1.03, SITUATION B IS 1.71 & 1.04)

**PROBLEM NO 10:** The capital structure of JCPL Ltd. is as follows:

	Rs.
Equity share capital of Rs. 10 each	8,00,000
8% Preferences share capital of Rs. 10 each	6,25,000
10% Debenture of Rs. 100 each	4,00,000
	<b>18,25,000</b>

**Additional Information:**

Profit after tax (tax rate 30%)	Rs. 1,82,000
Operating expenses (including depreciation Rs. 90,000) being 1.50 times of EBIT.	
Equity share dividend paid	15%.
Market price per equity share	Rs. 20.

You are required to calculate:

- Operating and financial leverage.
- Cover for the preference and equity share of dividends.
- The earning yield and price earnings ratio.
- The net fund flow.

(A) (M12 - 8M)

(ANS.: I) OL: 1.30, FL: 1.15; II) PREFERENCE DIVIDEND COVER: 1.10 TIMES; III) 8.25%, P/E RATIO: 12.1 TIMES; IV) NET FUNDS FLOW: 1,02,000

**MODEL 4: FINANCIAL LEVERAGE WHEN THERE IS PREFERENCE DIVIDEND**

**PROBLEM NO 11:** The operating and total leverage of a Company are 3 and 6 respectively. Total variable costs at the existing level of operations amount to Rs.10,00,000. Interest expense and dividend on preference shares are Rs.2,50,000 and Rs.1,00,000 respectively. Corporate tax is 50%. Find out the sales revenue.

(A) (ANS: SALES: RS. 37,00,000)

**MODEL 5: BUSINESS RISK- SYSTEMATIC RISK**

**PROBLEM NO 12:** You are given the following information of 5 firms of the same industry:

Name of the firm	Change in Revenue	Change in Operating income	Change in Earning per share
M	28%	26%	32%
N	27%	34%	26%
P	25%	38%	23%
Q	23%	43%	27%
R	25%	40%	28%

You are required to calculate: (1) Degree of Operating Leverage and (2) Degree of Combined Leverage, of all firms.

(A) (ANS.: DOL: 0.93, 1.26, 1.52, 1.87, 1.60; DFL: 1.14, 0.96, 0.92, 1.17, 1.12)

**ADDITIONAL PROBLEMS FOR STUDENTS SELF PRACTICE**

**PROBLEM NO 1:** Calculate the operating leverage, financial leverage and combined leverage for the following firms:

Particulars	N	S	D
Production (in units)	17,500	6,700	31,800
Fixed costs (Rs.)	4,00,000	3,50,000	2,50,000
Interest on loan (Rs.)	1,25,000	75,000	Nil
Selling price per unit (Rs.)	85	130	37
Variable cost per unit (Rs)	38.00	42.50	12.00

(B) (OLD PM) (ANS.: DOL: 1.95, 2.48, 1.46, DFL: 1.42, 1.47, 1.00 DCL: 2.77, 3.65, 1.46)

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**PROBLEM NO 2:** Calculate the operating leverage for each of the four firms A, B, C and D from the following price and cost data.

Particulars	Firms			
	A	B	C	D
Sale price per unit (in Rs.)	20	32	50	70
Variable cost per unit (in Rs.)	6	16	20	50
Fixed operating cost (in Rs.)	60,000	40,000	1,00,000	Nil

What conclusions can you draw with respect to levels of fixed cost and the degree of operating leverage result? Explain. Assume number of units sold is 5,000. (A) (NEW SM, OLD SM)

(ANS.: FOR EVERY 1% CHANGE IN SALES EBIT WILL CHANGE BY 7 TIMES, 2 TIMES, 3 TIMES & 1 TIME RESPECTIVELY FOR A, B, C, D)

**PROBLEM NO 3:** A Company had the following Balance Sheet as on March 31, 2006: (Rs. in crores)

Liabilities and Equity	Rs.	Assets	Rs.
Equity Share Capital (one crore shares of Rs. 10 each)	5	Fixed Assets (Net)	12.5
Reserves and Surplus	1	Current Assets	7.5
15% Debentures	10		
Current Liabilities	4		
	<u>20</u>		<u>20</u>

The additional information given is as under:

Fixed Costs per annum (excluding interest)	Rs. 4 crores
Variable operating costs ratio	65%
Total Assets turnover ratio	2.5
Income-tax rate	30%

**Required:**

Calculate the following and comment:

- a) Earnings per share  
b) Operating Leverage  
c) Financial Leverage  
d) Combined Leverage

(A) (NEW SM, OLD SM, OLD PM, SIMILAR: N18 (O) - 5M)

(ANS.: A. RS. 16.80, B. 1.296 TIMES, C. 1.125 TIMES, D. 1.458 TIMES)

**PROBLEM NO 4:** The capital structure of ABC Ltd. as at 31.3.15 consisted of ordinary share capital of Rs. 5,00,000 (face value Rs. 100 each) and 10% debentures of Rs. 5,00,000 (Rs. 100 each). In the year ended with March 15, sales decreased from 60,000 units to 50,000 units. During this year and in the previous year, the selling price was Rs.12 per unit; variable cost stood at Rs. 8 per unit and fixed expenses were at Rs.1,00,000 p.a. The income tax rate was 30%.

You are required to calculate the following:

- i) The percentage of decrease in earnings per share.  
ii) The degree of operating leverage at 60,000 units and 50,000 units.  
iii) The degree of financial leverage at 60,000 units and 50,000 units.

(A) (OLD PM)

(ANS.: (I) 5.6%, 44.44% (II) OPERATING LEVERAGE: 1.71 & 2 (III) FINANCIAL LEVERAGE: 1.56 & 2)

**PROBLEM NO 5:** From the following financial data of Company A and Company B: Prepare their Income Statements.

	Company A (Rs.)	Company B (Rs.)
Variable Cost	56,000	60% of sales
Fixed Cost	20,000	-
Interest Expenses	12,000	9,000

Financial Leverage	5 : 1	-
Operating Leverage	-	4:1
Income Tax Rate	30%	30%
Sales	-	1,05,000

(B) (OLD PM, N09) (ANS.: EAT FOR COMPANY A IS RS. 2,100 & COMPANY B IS RS. 1,050)

**PROBLEM NO 6:** The following information related to XL Company Ltd. for the year ended 31st March, 2016 are available to you:

Equity share capital of Rs. 10 each	Rs. 25 lakh
11% Bonds of Rs.1000 each	Rs. 18.5 lakh
Sales	Rs. 42 lakh
Fixed cost (Excluding Interest)	Rs. 3.48 lakh
Financial leverage	1.39
Profit-Volume Ratio	25.55%
Income Tax Rate Applicable	35%

You are required to calculate:

- i) Operating Leverage;
- ii) Combined Leverage; and
- iii) Earnings per Share

(A) (OLD PM, MTP1 M18 (N) - 5M) (ANS.: DOL=1.48, DCL = 2.06 & EPS = 1.36)

**PROBLEM NO 7:** Saraju Ltd. produces electronic components with a selling price per unit of Rs.100. Fixed cost amounts to Rs.2,00,000. 5,000 units are produced and sold each year. Annual profits amount to Rs. 50,000. The company's all equity-financed assets are Rs. 5,00,000. The company proposes to change its production process, adding Rs.4,00,000 to investment and Rs.50,000 to fixed operational costs. The consequences of such proposal are:

- a) Reduction in variable cost per unit by Rs. 10.
- b) Increase in output by 2,000 units.
- c) Reduction in S.P./unit to 95.

Assuming an average cost of capital 10%, examine the above proposal and advise whether or not the company should make the change. Also measure degree of operating leverage and break-even point.

(A) (ANS.: IT IS ADVISABLE FOR THE COMPANY TO IMPLEMENT THE PROPOSED CHANGES)

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**THE END**